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**Inner South Area Committee  
Business Plan 2012 / 15**

**Beeston & Holbeck  
City & Hunslet  
Middleton Park**

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## **Inner South Area Committee Business Plan 2012/15**

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## 1. Executive Summary

This Business Plan brings together a range of documents relating to the work of the Area Committee. It provides details of the roles and responsibilities of the Area Committee, information on its delegations including the wellbeing budget, and information about the communities it serves.

An Action Plan sets out how the priorities for the Inner South Area Committee will be achieved.

There are number of priority neighbourhoods in Inner South Leeds. A strategy to develop a programme of Neighbourhood Improvement Plans will be produced to ensure that local residents have the opportunity to get involved in shaping service delivery in their community.

Each of the priority neighbourhoods will have an appropriate approach in place to address the priorities agreed by the council, its partners and local residents. This Business Plan sets out the framework for improving our priority neighbourhoods.

Finally the plan sets out our commitment to equal opportunities and community cohesion. The council achieved an 'Excellent Standard' for equalities in May 2011, and the Area Committee has a role to play in supporting the council in maintaining this standard.

## **2. Foreword by Inner South Area Committee Chair**

Welcome to our Inner South Area Committee Business Plan which covers the period 2012/15. Decisions on this plan are made by the Ward Councillors of the Inner South Area Committee:

- Beeston & Holbeck Ward (3 Elected Members)
- City & Hunslet Ward (3 Elected Members)
- Middleton Park Ward (3 Elected Members)

Ward Councillors are local representatives and have a key role as community leaders. This Area Committee had decided not to co-opt members, should this be reviewed during 2011/12, the co-opted members would not have voting rights as legally only Elected Members or Council officers (with delegated powers) can make decisions about how the Council's budget is spent.

Area Committee meetings are held at least six times a year and the public are encouraged to attend and participate through the 'Open Forum' section at the beginning of the meeting.

In September 2011, your Area Committee agreed to develop a Business Plan as a means to set out our priorities and outcomes for improving the Inner South area. The plan will be revised every year to ensure the priorities and outcomes are still relevant.

The primary focus of the Area Committee continues to be improving local services in Inner South Leeds and work in partnership with Council services and key agencies, including the Police, Health Services, Aire Valley Homes and the Voluntary and Community sector to achieve local aspirations. The Area Committee must also demonstrate our contribution to the success of Leeds as a city and the plan reflects the themes and aims of the Leeds Initiative and links local and city wide outcomes.

Councillor Angela Gabriel  
Inner South Area Committee Chair

### **3. Area Committee Roles and Responsibilities**

There are ten Area Committees covering the City of Leeds. Area Committees are made up of local councillors. This Business Plan sets out the priorities and focus of work for the Inner South Area Committee. The plan will be revised and refreshed each year to ensure that the priorities are still relevant.

The purpose of Area Committees is to improve the delivery and co-ordination of local council services and improve the quality of local decision making. The priorities for the Area Committee are based on local consultation and engagement with residents, Councillors and partners.

The Council has given specific responsibilities to the Area Committees known as Area Functions. These include:

- Area Well Being budgets – a budget to be spent on local priorities
- Community centres
- CCTV
- Neighbourhood Management Co-ordination
- Street Cleansing & Environmental Enforcement Services

#### **Membership of the Area Committee:**

Beeston & Holbeck Ward	Cllr Angela Gabriel (Chair) Cllr Adam Ogilvie Cllr David Congreve
City & Hunslet Ward	Cllr Elizabeth Nash Cllr Patrick Davey Cllr Mohammed Iqbal
Middleton Park Ward	Cllr Judith Blake Cllr Geoff Driver Cllr Kim Groves

The area committee meets six times per year:

Date	Venue
20 June 2012	TBC
19 September 2012	TBC
21 November 2012	TBC
9 January 2013	TBC
13 February 2013	TBC
20 March 2013	TBC
9 May 2013	TBC

## **Function Schedules**

The Area Committee has functions delegated to it by the Executive Board and these are set out in the Area Committee Functions Schedule. Decisions taken by Area Committees in relation to Executive Functions are subject to call in. The 2011/12 Function Schedule is included in the Council's Constitution (Part 3, Section 3c).

### **3.2 Well Being Budget:**

*To take decisions about, and monitor activity relating to the use of the annual capital and revenue allocation to each Committee.*

- a) The Well being Budget is used to support the priorities identified by Elected Members in consultation with residents and partners. It is administered by the Area Management Team on behalf of the Area Committee.
- b) Members will be consulted on new projects through Ward Member Briefings. This will allow projects to be discussed, developed and confirmed by Members prior to the allocation of funds from each Ward allocation.

### **3.3 Community Centres:**

*In relation to each community centre identified by the Director of Environment and Neighbourhoods as within the Committee's area, to:*

- oversee controllable revenue budgets, operational arrangements and the use of the centres;
  - agree and implement a schedule of charges and discounts for directly managed centres;
  - make asset management and investment proposals to ensure the portfolio is sustainable and meets local needs.
- a) Under the current Functions Schedule there are eight community centres delegated to this Area Committee,
    - Holbeck Youth Club – (B&H) – long term lease to Health For All
    - St Matthews Community Centre – (B&H)
    - Watsonia Pavilion – (B&H)
    - Old Cockburn Sports Hall – (C&H)
    - Belle Isle Foundation – (MP) – Currently closed
    - Cranmore & Raylands Community Centre – (MP) Leased to Middleton Park Football club
    - Middleton Skills Centre – (MP)
    - William Gascoigne – (MP)
  - b) There is an ongoing review corporately in relation to community centres looking at the current delegation and market rental assessments.
  - c) These centres are monitored through the Inner South Communities Centres sub-group. This group consists of nominated Councillors from each Ward and relevant officers.

### 3.4 Neighbourhood Management:

*To agree priority neighbourhoods (through the approval of the Business Plan); and to agree and monitor Neighbourhood Improvement Plans for the Committee's area.*

- a) Priority neighbourhoods are identified and work developed in conjunction with Ward members. Areas are identified on a needs basis focusing initially on crime and grime issues, but often leading to further work on identified needs of the estate. i.e. on the Manor Farms estate follow up work has included a joint approach to worklessness.
- b) Each estate is very different and there is not a single approach that can be used universally across all areas. That said some guiding principles have been set out and agreed to give a framework for this work.
- c) Reports will be provided yearly to highlight achievements and provide performance management information.

### 3.5 CCTV

*To maintain an overview of the service in the Committee's area and receive regular information about it.*

- a) The Area Committee will receive an annual report in June to provide an update in relation to CCTV, in addition regular reports will be provided to members via email.

### 3.6 Environmental Services:

*To develop and approve an annual Service Level Agreements to achieve as a minimum, the service standards set by Executive Board. The Service Level Agreement, will also determine the principles of deployment of the available resources by:*

- the identification of priorities for service delivery annually (both geographical and in terms of types of services delivered)
- The agreement of the most appropriate approaches to be taken to achieve local environmental cleanliness and quality.
- To be responsible for monitoring and reviewing the delegated activities in relation to the service outcomes specified in the SLA.
- To be responsible for negotiating amendments to the SLA with service providers to accommodate unforeseen events or patterns of service failure, during the course of the SLA.

- a) The Area Committee Environmental Sub Group includes a Councillor from each Ward. It meets on a regular basis to oversee the development and implementation of the SLA, feedback from these meetings will form part of the regular reporting to the Area Committee to performance manage the delegation.

- b) Reports and performance information will be provided to every Area Committee meeting to enable members to review the implementation and delivery of the SLA.

### **3.7 Community Engagement:**

*The Area Committee will agree a local community engagement framework.*

*This framework will guide the Area Committee in its engagement with the local community and enable it to assess its performance against the priorities identified in the Business Plan and future priorities.*

- a) The Area Committee will utilise existing local engagement frameworks, such as Aire Valley Homes, BITMO, various voluntary sector partners to monitor, assess and act on local intelligence to better react to needs.

### **3.8 Ward Members Meetings**

- a) Ward Member meetings will be held for each Ward three times during the year, the purpose of these is to identify Ward based projects and monitor progress in relation to them. The meetings will be arranged and facilitated by the Area Support Team with an action plan provided for each.
- b) Where members have specific issues partners will be invited to attend meetings to discuss and agree actions to address.
- c) A regular cycle of invited guests will be agreed with members to provide update reports and progress as and when appropriate.

### **3.9 Area Committee Forward Plan**

A forward plan will be produced annually, outlining the reports scheduled for the Area Committee in that municipal year.

### **Priority Advisory Functions** (influencing, developmental and consultative responsibilities)

These are the services where the Area Committees have an enhanced role in influencing service delivery.

<b>Role</b>	<b>Summary</b>
Community Engagement	<p><i>The Area Committee will agree a local community engagement framework. This framework will guide the Area Committee in its engagement with the local community and enable it to assess its performance against the priorities identified in the Business Plan and future priorities.</i></p> <p>See Section 9 for more information</p>
Community Greenspace	<p>This covers 73 community parks vested with the Parks and Countryside Service. These include a wide variety of recreation facilities, sports pitches, playareas, formal and informal horticultural features.</p> <p>Area Committees will influence the development and use of community parks and be consulted about proposals for</p>

	<p>the development and use of them, for example proposals for refurbishment and installation of new play equipment.</p> <p>The Area Committee receives an annual report on the Parks and Countryside Service.</p>
PCSOs, Neighbourhood Policing Teams and Multi Agency Crime and Grime Operations	<p>This covers the deployment of PCSOs, the work of Neighbourhood Policing Teams (which are now aligned to ward and Area Committee boundaries) and multi agency crime and grime initiatives to tackle local priorities and hot spots. The arrangements enable staff to work more closely together on the ground and improve consultation with and reporting arrangements to the Area Committees.</p> <p>The Area Committee receives regular reports from the Community safety Coordinator in partnership with the Police and other key agencies.</p>
Highways Maintenance	<p>Area Committees will be asked to comment on annual and forward programme of planned maintenance of local roads, on traffic management proposals affecting local roads and minor maintenance schemes to keep highway safe.</p>
Local Children and Young People Plans	<p>Area Committees will continue to influence the strategic direction of actions within the area delivery plan in relation to the 5 Every Child Matters outcomes and local need.</p> <p>The committees will have a local democratic oversight, demonstrated by endorsing the plan and local priorities identified within it. Committees will have a monitoring function, ensuring the 5 Every Child Matters outcomes and the improved integration of children's services are embedded as part of the delivery objectives of the Children Leeds Area Partnership expressed through the Community Charter, Neighbourhood Improvement Plans and extended service cluster plans.</p> <p>Progress is reported to the Area Committee through an annual report from Children's Services and reports on the Neighbourhood Improvement Plans.</p> <p>The Inner South Area Committee Children &amp; Young People's Working group allows for a strategic overview of the current services in the area and provides a more joined up approach to delivering effect services.</p>
Health and Well Being. (including Adult Social Care)	<p>As part of their responsibility to promote local well being, Area Committees have an important role in helping to improve health and tackling health inequalities by ensuring coordinated and focused activity across Council services and with key partners such as NHS Leeds at the</p>

	<p>local level. Adult Services and NHS Leeds are organising their resources to work more effectively at a local level helping Area Committees through regular reporting arrangements to influence local priorities and action, and monitor the health and well-being targets linked to the Leeds Strategic Plan.</p> <p>The Area Committee receives an annual report from the ENE Health and Wellbeing Partnership.</p>
Area Based Regeneration Schemes and Town and District Centre Projects	Also consistent with the promotion of well-being, Area Committees will have a role in relation to influencing, assisting and endorsing key aspect of area based regeneration schemes and town and district centre projects. They will be supported in this by officers in the Regeneration Service.
Conservation Area Reviews	This function covers a programme of reviews in 17 designated conservation areas commencing 2008/09 – to 2010/11. In each case to assess its special character, to propose any changes to its boundary and to make proposals for its management. Area Committees agreed reviews in these areas and ward members have been directly involved in consultation work.
Advertising on Lampposts	<p><b>Function is suspended until April 2012</b></p> <p>The council had agreed a 15 year contract for the installation of advertising on lamp posts in 2008. A 20% share of the income generated from this contract was due to come back to Area Committees to support local priorities. However, in February 2009 the company awarded the contract went into administration. During the liquidation process, the hoardings on lamp posts were sold to a new company, City-ads Leeds, who will operate a much reduced service on an interim basis until a more permanent arrangement is put in place.</p> <p>A new company to deliver this contract was due to be selected through a competitive tender process, with the contract commencing around December 2011. The delay in tendering for the renewal of the contract is to enable the advertising market to recover from the economic downturn and thereby yield the Council (and Area Committees) with the best possible financial return.</p> <p>City-ads is a fledgling business, aspiring to build their advertising portfolio against an extremely difficult economic backdrop for the industry. An income share arrangement has been agreed but the returns are not expected to be significant. Initial indications are that the Council will receive around £300 per quarter, rising to</p>

around £1,000 per quarter as the business grows over the next 12months.

It was therefore agreed that this function is suspended until April 2012 when a new contractor has been agreed, as the administrative costs of dividing the limited income that will be received to each of the 10 committees, is highly likely to outweigh the actual return that each committee will receive.

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## **4. Well Being Budget**

The Wellbeing Budget is used to support projects that address priorities identified in the Business Plan. A spending plan for 2011/12 was agreed at the March 2011 Area Committee. It is administered by the Area Support Team on behalf of the Area Committee. New spending proposals are discussed at the Ward Member Briefings, and decisions on spending are made by the Area Committee.

The Area Support Team work in partnership with agencies and service providers to ensure an efficient and effective use of the funding, and where appropriate request match funding to be secured to ensure leverage is achieved.

Wellbeing funding is used to provide something new or significantly enhance and add value to an existing project. It cannot be used to fund the everyday running costs of a community organisation, pay for costs relating to projects with religious or political aims or pay for any projects/part of projects that have already taken place.

Organisations applying for wellbeing funding must be able to demonstrate that they:

- have appropriate constituted management arrangements and finance controls in place
- have relevant policies to comply with legislation and best practice e.g. equal opportunities, safeguarding
- demonstrate they have the experience and/or ability to undertake the project
- are clear on how you will measure the success of the project
- are not able to fund all of the costs for the project themselves or from other grants

Tables below show how the revenue and capital budgets were spent in 2011/12 and table 3 sets out the spending plan for 2012/13.

Due to carry forward amounts and prior commitments the available budgets per ward for 2011/12 were as follows:

<b>Projects approved for 2011/12</b>		<b>B&amp;H</b>	<b>C&amp;H</b>	<b>MP</b>
2011-12 Revenue Budget	<b>£224,520.00</b>	£74,840.00	£74,840.00	£74,840.00
Carry forward	<b>£175,708.00</b>	£64,191.26	£70,193.72	£41,323.02
<b>Budget (Allocation + Carry forward)</b>	<b>£400,228.00</b>	<b>£139,031.26</b>	<b>£145,033.72</b>	<b>£116,163.02</b>
Un-spend accruals	£867.50	£867.50		
<b>Available Budget 2011/12</b>	<b>£401,095.50</b>	£139,898.76	£145,033.72	£116,163.02

Outlined in the table below is a record of how the 2011/12 revenue budget was allocated to support priorities in the Inner South.

<b>Project</b>	<b>Total</b>	<b>B&amp;H</b>	<b>C&amp;H</b>	<b>MP</b>
Festivals & Galas	<b>£13,000.00</b>	£4,000.00	£4,000.00	£5,000.00
Small Grants	<b>£23,000.00</b>	£12,000.00	£6,000.00	£5,000.00
Skips	<b>£8,000.00</b>	£3,000.00	£3,000.00	£2,000.00
Communications Budget	<b>£9,000.00</b>	£3,000.00	£3,000.00	£3,000.00
Festivals 2012	<b>£17,000.00</b>	£5,500.00	£5,500.00	£6,000.00
Environmental budget	<b>£15,000.00</b>	£5,000.00	£5,000.00	£5,000.00
Community Safety Budget	<b>£15,000.00</b>	£5,000.00	£5,000.00	£5,000.00
South Leeds Superstars	<b>£9,000.00</b>	£3,000.00	£3,000.00	£3,000.00
St.Lukes Cares - youth activities	<b>£53,248.00</b>	£17,940.00	£19,552.00	£15,756.00
Youth Service - youth activities	<b>£12,514.00</b>	£7,047.00	£5,467.00	
re'new - work in Middleton	<b>£26,950.00</b>			£26,950.00
Middleton Elderly Aid - outreach worker	<b>£5,000.00</b>			£5,000.00
West Yorkshire Police - off road bikes	<b>£2,964.00</b>	£988.00	£988.00	£988.00
Cottingley Health and Wellbeing Group	<b>£3,013.00</b>	£3,013.00		
Leeds Ahead - job search	<b>£4,500.00</b>	£3,000.00	£1,500.00	
Aspire - investment ready partnership	<b>£3,400.00</b>	£1,133.00	£1,134.00	£1,133.00
Radio Asian Fever	<b>£5,000.00</b>		£5,000.00	
Kidz Klub - in LS11	<b>£5,677.00</b>	£2,839.00	£2,838.00	
Beeston Festival 2011 - additional	<b>£2,000.00</b>	£1,000.00	£1,000.00	
Holbeck Gala 2011 - additional	<b>£1,000.00</b>	£500.00	£500.00	
Community Sports 2012	<b>£4,600.00</b>	£1,533.00	£1,533.00	£1,533.00
Wednesday in the woods	<b>£2,855.00</b>	£713.75	£713.75	£1,247.50
Fayre Care for Christmas	<b>£1,500.00</b>	£500.00	£500.00	£500.00
ASHA Pre-School	<b>£4,762.00</b>		£4,762.00	
Middleton Circus Christmas Lights	<b>£1,430.00</b>			£1,430.00
Victims of Crime Fund	<b>£2,500.00</b>	£833.33	£833.33	£833.33
Belle Isle Christmas Lights	<b>£1,860.00</b>			£1,860.00
Priority Neighbourhood Worker	<b>£6,349.08</b>			£6,349.08
Cottingley Sphinx Improvements	<b>£2,000.00</b>	£2,000.00		
South Leeds Youth Theatre	<b>£6,800.00</b>	£2,092.31	£3,923.07	£784.62
Friday Night Project	<b>£1,500.00</b>			£1,500.00
Slate Volunteer Team	<b>£4,186.00</b>	£1,396.00	£1,395.00	£1,395.00
Vocational Training	<b>£30,980.00</b>	£10,326.67	£10,326.66	£10,326.66
Outreach worker (MEA) 2013	<b>£5,974.76</b>			£5,974.76
St Luke's Cares 2013 (6 months)	<b>£28,301.00</b>	£9,282.00	10,868.00	£8,151.00
<b>TOTAL spend 2011-12</b>	<b>£351,071.89</b>	<b>£118,041.14</b>	<b>£112,387.81</b>	<b>£120,642.93</b>
<b>Remaining balance</b>	<b>£50,023.61</b>	<b>£ 21,858.62</b>	<b>£ 32,645.91</b>	<b>-£4,479.91</b>

2012/13 ring-fencing arrangements will allow projects to be developed and delivered to targeted schemes to address the actions highlighted in the business plan.

Each of these ring fences allows the Area Committee to focus work streams outlined in this Business plan and to better react to the needs of the communities in South Leeds.

- **Small Grants** – This budget provides grants up to £500 for community groups delivering local schemes that meet the priorities set out in this Business Plan.
- Skips – Community groups can apply for skips to aid their community clean-ups.
- **Communications budget** – This funding allows the Area Committee to promote its work and opportunities provided through partnership working in each of the wards. E.g. promotional flyers or room bookings for events.
- **Festivals 2013** – The Area Committee Supports a number of community led festivals that bring together local people.
- **Environmental Budget** – With the Environmental Services delegation SLA2 this budget allows members to target specific areas of work to enhance the current services.
- **Community Safety Budget** – To support the new Crime & Grime tasking arrangements, this budget allows members to target additional resources to the needs identified though the partnership working.
- **Children & Young People Budget** – To support the development of the Children & Young People's working group, this budget will allow Members to commission resources to deliver a more appropriate service.

<b>Proposed 2012/13 Ring-fenced budgets</b>	<b>Total</b>	<b>B&amp;H</b>	<b>C&amp;H</b>	<b>MP</b>
Small grants	<b>£15,000.00</b>	£8,000.00	£4,000.00	£3,000.00
Skips	<b>£3,500.00</b>	£1,500.00	£1,000.00	£1,000.00
Communications budget	<b>£3,000.00</b>	£1,000.00	£1,000.00	£1,000.00
Festivals 2013	<b>£17,000.00</b>	£5,500.00	£5,500.00	£6,000.00
Environmental Budget	<b>£3,000.00</b>	£1,000.00	£1,000.00	£1,000.00
Community Safety Budget	<b>£27,000.00</b>	£9,000.00	£9,000.00	£9,000.00
Children & Young People Budget	<b>£60,000.00</b>	£20,000.00	£20,000.00	£20,000.00
	<b>£128,500.00</b>	<b>£46,000.00</b>	<b>£41,000.00</b>	<b>£41,000.00</b>

A capital budget of **£700,000** capital funding has been allocated to the Area Committee. During the capital plan period from 2004 to 2010 a total of **£700,300** has been committed leaving a balance of **-£300**. The spend broken down by Ward is as follows:

	Beeston & Holbeck	City & Hunslet	Middleton Park
Total Allocation 2004-11	£233,333.33	£ 233,333.33	£ 233,333.34
Allocation to date	£227,952.00	£231,720.30	£240,551.42
Balance	£2,381.33	£1,213.03	0.00

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## 5. Ward Profiles

### Beeston & Holbeck Ward

**Where:**

South East area

**Which Area Committee:**

Inner South Area Committee

**Name of Area Committee Chair:**

Councillor Angela Gabriel (Labour)

#### **Ward Members:**

##### ***Councillor David Congreve (Labour)***

Council Appointments: Joint Plans Panel, Plans Panel East,

Area Committee Role:



##### ***Councillor Angela Gabriel (Labour)***

Council Appointments: Scrutiny Board (Central and Corporate)

Appointments to outside bodies etc: South Leeds Academy Governing Body, South Leeds Investment Partnership.

Area Committee Role: Chair of Beeston Hill & Holbeck Regeneration Board, Chair of Community Centres Sub Committee, Area Children's Partnership



##### ***Councillor Adam Ogilvie (Labour)***

Portfolio – Leisure

Council Appointments: Executive Board,

Appointments to outside bodies etc: Aire Valley Regeneration Board, Leeds Arts Collection Fund, Leeds Grand Theatre and Opera House Ltd, Leeds Grand Theatre Enterprises Ltd, Leeds Initiative Culture Partnership, West Yorkshire Culture.

Area Committee Role: Chair of the Environment sub-group, Environmental Champion, ALMO Inner South Area Panel, Holbeck Elderly Aid,



#### **The Ward as a place**

Names of communities in Ward:

- Holbeck
- Parkwoods
- Cardinals
- Cottingley Hall
- Normanton & St Lukes

The area is bounded by the railway line / Holbeck Lane/ Ninevah Road / M621, Beeston Road / Cross Flatts Park/ Middleton Grove/ the western edge of Middleton Park / Gipsy Lane / Park Woods / Beeston Ring Road / railway line and Cottingley Drive / Gelderd Road / Wortley Lane. The area includes a part bordering on the city centre. The M621 goes through the Ward and cuts Holbeck off from the rest of the Ward.

#### **Socio-economic description of the ward:**

There are approximately 21,988 people living in 10,611 properties (Census 2001). Overall it is a deprived area as illustrated by the results of the Index of Multiple Deprivation 2010. Of the fourteen Super Output Areas (SOAs) in the Ward, five are ranked in the most deprived in England and Wales; half of the SOAs are ranked in the most deprived 20%.

Although the ward is mostly residential there are some industrial/warehousing areas too.

Some areas (Meynells, Cross Ingrams, Normanton/St Lukes, Park Woods, Cardinals estate, Cottingley are predominantly Council homes managed by Aire Valley Homes (the ALMO for the area). The rest of the area features mainly traditional houses, many of them owner occupied particularly in Far Beeston which is the least deprived area of the Ward.

In Holbeck, five of the six multi storey blocks have been demolished as part of the Housing PFI scheme. New homes (houses and flats) for rent will be built on the site previously occupied by the multi-storey blocks. The remaining block (Meynell Heights) will be refurbished by Aire Valley Homes. About 100 terraced back-to-back homes in Holbeck have been acquired and demolished by the Council; there are problems for homes to be provided by a housing association on the cleared site.

The ward is largely White British and is generally made up of well established communities although there have been considerable changes particularly in Holbeck.

#### **Schools:**

- Beeston Hill St Luke's Primary School
- Beeston Primary School
- Cockburn School
- Hugh Gaitskell Primary School
- Ingram Road Primary School
- St Anthony's Catholic Primary School

#### **Main council facilities (including parks, visitor attractions etc):**

- Cross Flatts Park
- Holbeck Moor
- Allotments at Clarksfield (Dewsbury Road) and Shafton Lane (Holbeck)
- Beeston Library
- Holbeck Cemetery ('Friends of ' group supports this heritage feature)
- Two Willows Children's Centre

**Area Committee Delegated Community Centres:**

- Holbeck Youth Centre (leased to Health for All)
- St Matthew's Community Centre
- Watsonia Pavilion

**Main non-Council facilities:**

- Beeston Village Community Centre – run by Health For All (voluntary sector organisation)
- Beeston Hill Health Centre (PFI funded primary care centre)
- Parkside Health Centre (PFI funded primary care centre)
- Holbeck Elderly Aid – offices and drop in facility.
- Urban Bar – young people's drop in facility run by St Luke's Cares (Voluntary sector)
- Beeston Juniors FC clubhouse
- Cardinals Youth Club
- Hunslet Nelson Cricket Club
- Hillsdie enterprise/catalyst centre - operated by Tiger 11, a local social enterprise.

**Development / regeneration plans:**

- Land Use Framework has been adopted by the Executive Board and sets out the vision and priorities for the regeneration of the Beeston Hill and Holbeck regeneration area. Holbeck Regeneration Plan now developed for particular sites.
- Part of the Beeston Hill and Holbeck Housing PFI programme to provide new affordable homes in Holbeck and refurbish others in Holbeck and Beeston Hill bringing significant housing and environmental improvements. Currently the Council expects the preferred bidder for the programme to be announced in September 2011 with works starting early in 2012.
- The area is included in the public-private sector Investment Partnership for South Leeds whose strategy has recently been published.

**Key successes:**

- Holbeck Moor is a major green space which is the focal point for the local area. The annual Holbeck Gala is held on the Moor.
- Cross Flatts Park has seen substantial improvements in recent years, with better facilities for play and sport, better signage and new entrance gates. The Beeston Festival is held every summer and attracts thousands of people to the park.
- Site of former Matthew Murray School (in Holbeck) is a major development opportunity
- Beeston Hill & Holbeck Regeneration Partnership – ensures an integrated approach to regeneration activity and coordinates implementation of regeneration plans
- Hillsdie enterprise centre established, which is being run by Tiger 11, a local social enterprise

**Key issues / challenges:**

- Poor environmental conditions, particularly in back to backs which influence the perceptions of neighbourhoods
- Transient community in private rented properties
- Poor levels of education attainment and skills levels
- High crime, particularly burglary, drugs, anti-social behaviour and cohesion issues
- High unemployment rates
- Strong third sector but grant dependent and not enough collaboration
- Health inequalities
- Localism Act – A raft of proposals contained here will affect the Ward. Not least the approval of Holbeck (residential area) as a one of 5 Neighbourhood Plan pilots for the city and Community First

DRAFT

## CITY & HUNSLET WARD

**Where:** South East Area  
**Which Area Committee:** Inner South Area Committee  
**Name of Area Committee Chair:** Cllr Angela Gabriel (Beeston & Holbeck Ward)

### Ward Members:

#### ***Councillor Patrick Davey (Labour)***

Council Appointments inc: Scrutiny board (Adult Social Care)

Appointments to outside bodies etc: Leeds Sports Federation

Area Committee Role: Community centres sub-committee



#### ***Councillor Mohammed Iqbal (Labour)***

Council Appointments inc: Scrutiny Board (Regeneration)

Appointments to outside bodies etc: West Yorkshire Fire & Rescue Authority, Association of Blind Asians

Area Committee Role: Environmental Coordination sub-group, ALMO (Aire Valley Homes) Inner South Area Panel,



#### ***Councillor Elizabeth Nash (Labour)***

Council Appointments inc: Development Plan Panel, General Purposes committee, Joint Plans Panel, Member Management Committee, Plans Panel (City Centre), Standards Committee.



Appointments to outside bodies etc: Aire Valley Regeneration Board, Friends of Leeds City Museum, Leeds Grand Theatre & Opera House Limited, The Leeds International Pianoforte Competition Committee

Area Committee Role:

### The ward as a place

Names of communities in the Ward:

- City Centre
- Beeston Hill
- Hunslet

The ward includes a sizable chunk of the city centre, with the remainder mostly residential with a sizeable industrial/warehousing area. The ward is bounded by the River Aire / M1 / M621 / Middleton Railway / Middleton Grove / Cross Flatts Park /

Beeston Road / Leeds Railway. The area is fragmented due to road and rail networks.

### **Socio-economic description of the Ward**

There are approximately 18,150 people living in 11,800 households in the Ward. Overall it is a very deprived area as illustrated by the results of the Index of Multiple Deprivation for the 12 Super Output Areas (SOAs) in the Ward: five are ranked in the lowest 3% in the country, another four areas are in the lowest 10%.

Many of the homes in the Hunslet and West Hunslet areas are provided by the ALMO (Aire Valley Homes); there is a particular concentration of back to backs in Beeston Hill which are mostly in the private rented sector.

The area is largely White (80%) but the Ward also has a significant number of residents from BME communities (about 17%), particularly in the Beeston Hill area.

### **Schools**

There are nine primary schools:

- Cross Flatts
- Greenmount
- Hunslet Carr
- Hunslet Moor
- Hunslet St Mary's C of E
- Low Road
- New Bewerley
- St Francis of Assisi Catholic
- St Joseph's Catholic Primary School

### **Main council facilities (including parks, visitor attractions etc):**

- Dewsbury Road One Stop Centre and library
- Tunstall Road Centre
- South Leeds Sports Centre (now closed)
- Penny Hill Job Shop
- Hunslet library
- Thwaites Mill
- Old Cockburn Centre
- Children's centre – attached to New Bewerley Primary School
- Greenspaces/recreation grounds at the Arthingtons, Leasowes, and on Pepper Road
- City Centre facilities include the Art Gallery, central library, Leeds Museum, Civic Hall etc

### **Main non-council facilities**

- Hamara – centre particularly concentrating on healthy living, working with young people and provides meeting rooms
- Building Blocks Centre – provides a nursery and meeting rooms
- Middleton Railway – historic railway line – visitor attraction
- Morrisons supermarket in Hunslet
- City Centre facilities include Leeds Rail Station, bus station and the West Yorkshire Playhouse etc

**Development / regeneration plans:**

- Part of the area is included in the Beeston Hill and Holbeck Housing PFI programme to provide new affordable homes and refurbish others bringing significant housing improvements. Currently the Council expects the preferred bidder for the programme to be announced in September 2011 with works starting early in 2012.
- The Beverleys area of Beeston Hill (former back to back houses) have been demolished and are going to be redeveloped with new housing by a housing association
- The Garnets (Beeston): 76 properties are due to be demolished in this area; 20 properties have already been demolished with the remaining 56 properties due to be demolished over the coming months. Council officers are working closely with the Garnets Community Group to ensure they are engaged in the work to regenerate the area.
- A major part of the Ward is included in the public-private sector Investment Partnership for South Leeds whose strategy has recently been published.

**Key successes:**

- The Greenhouse private development proving eco friendly apartments / work live spaces
- Part of the ward is included in the Aire Valley employment area
- The East Leeds Link Road has opened up the area and this should help to generate significant numbers of additional jobs
- Brickfield Park has been developed on the site of part of the Ladypit Lane allotments, which have also been improved

**Key local issues / challenges:**

- Poor environmental conditions, particularly in the back-to-backs (and in particular environmental issues in relation to binyards) which influence the perceptions of neighbourhoods
- Problems of anti-social behaviour in parts of the Ward
- Transient community in private rented properties
- Community tensions and lack of cohesion particularly in Beeston Hill between young Asian and white males.
- Localism Act – A raft of proposals contained here will affect the Ward. including Community First panels

## Middleton Park Ward

**Where:** South East Area

**Which Area Committee:** Inner South Area Committee

**Area Committee Chair:** Cllr Angela Gabriel (Beeston & Holbeck)

Councillor Judith Blake (Labour)  
Executive Board member & Deputy Leader of the Labour Group

Council Appointments: Council Executive Board, General Purposes Committee,

Appointments to outside bodies etc: 11-19 (25) Learning and Support Partnership, Children's Trust Board, Leeds Initiative Narrowing the Gap Board, Leeds Safeguarding Board, South Leeds Academy Governing Body, South Leeds Investment Partnership

Area Committee Role: Belle Isle Elderly Winter Aid, Belle Isle Tenant Management Organisation,



Councillor Geoff Driver (Labour)  
Deputy Executive member

Council Appointments: Corporate Governance and Audit Committee (Chair), Council, Joint Plans Panel, Plans Panel (City Centre), Scrutiny Board (Children's Services), Scrutiny Board (Environment and Neighbourhoods), Standing Advisory Council on Religious Education (SACRE)



Appointments to outside bodies etc: Aire Valley Regeneration Board, ALMO - Aire Valley Homes (formerly known as South/South East Leeds Homes), Bradford University Court, Care and Repair (Leeds), Groundwork Leeds, Leeds College of Building, Leeds Learning Disabilities Partnership Board, Roseville Advisory Board, Standing Advisory Council on Religious Education(SACRE)

Area Committee Role: Community centres sub-committee, Environmental Coordination sub-group, Area Employment, Enterprise & Training partnership

Councillor Kim Groves (Labour)

Council Appointments: Scrutiny Board (Central and Corporate)

Appointments to outside bodies etc: Belle Isle Tenant Management Organisation, Community Link, Yorkshire & the Humber Employers Committee

Area Committee Role: Middleton Elderly Aid, District Community Safety Partnership, Area Health & Social Care Partnership



## **The Ward as a place:**

### **Names of communities in Ward:**

- Middleton
- Belle Isle
- Manor Farms
- Westwoods

The Ward is bounded by the M1/M621 / Middleton Park / disused railway line / Thorpe Lane / Middleton Lane.

### **Socio-economic deprivation of the ward:**

There are 25,329 living in 10,989 properties (Census 2001 figures).

In Belle Isle, about 44% of households are renting from the local authority through Belle Isle Tenant Management Organisation (BITMO) – one of the remaining tenant led and managed housing organisations in Leeds which recently now covers Aire Valley Homes in Belle Isle; about 40% of households are owner occupiers. In relation to Middleton, 47% of households are owner occupiers with 41% renting from the local authority through Aire Valley Homes. Central Middleton and Manor Farms form major Aire Valley Homes estates. About 42% of the homes are semi detached properties with 37% being terraced properties.

The population is predominantly White British. There have been instances of community tensions when new residents from BME backgrounds are moving into the community.

### **Schools:**

- Clapgate Primary School
- Middleton Primary School
- Middleton St Mary's Primary School
- Sharp Lane Primary School
- South Leeds Academy
- St Philip's Catholic Primary School
- Westwood Primary School
- Windmill Primary School

### **Main council facilities (including parks, visitor attractions etc):**

- Middleton Park
- South Leeds Youth Hub
- St George's Centre
- John Charles Centre for Sport

### **Main non-Council facilities**

- Middleton Health Centre
- Catalyst Centre (due to open later in 2011)
- St George's walk-in health centre

**Area Committee Delegated Community Centres:**

- Belle Isle Foundation (not currently open)
- Cranmore & Raylands Community Centre (leased to Middleton Park FC)
- Middleton Skills Centre
- William Gascoigne Centre

**Development / regeneration plans:**

- Following neighbourhood improvement work by LCC's Area Management Team, Middleton Regeneration Board was established in 2006 with support from Re-new and a 10 year Middleton Regeneration strategy was implemented in 2008. There has been a recent re-prioritisation exercise carried out by Middleton Regeneration Board members to re-focus the strategy to address key priorities in the neighbourhood.
- A masterplan was produced for the Middleton Circus area and work has been completed to improve the car parking and the environment of the area.
- An affordable housing plan has also been developed for the area.
- The area is included in the public-private sector Investment Partnership for South Leeds whose strategy has recently been published.

**Key successes:**

- 10 year Middleton Regeneration Strategy is in place for the Central Middleton Estate.
- New ASDA supermarket to be located in area (with significant number of jobs for local people)
- New Forest Village – major private sector housing development off Sharp Lane
- Over £1m of funding has been secured to transform Tenants Hall (Health for All's base) into a Catalyst Centre
- Middleton Park is set to benefit from Heritage Lottery Fund investment to create a new visitor centre
- Middleton Health Centre and St George's Centre are located in the area

**Key issues / challenges:**

- There is limited cultural diversity and there is anecdotal evidence that some existing residents are not welcoming new communities to the area
- In comparison to other large scale regeneration projects Middleton has not secured any funding to assist with the physical element of regeneration activity
- Poor fit to other neighbourhoods – not connected to other areas including lack of access to employment opportunities.
- Localism Act – A raft of proposals contained here will affect the Ward. Including Community First

## **6. Priorities and Actions for 2012/13:**

The table below outlines the Area Committee priorities and actions for 2012/13. This is what the Area Committee will do based on the new Locality Integrated Working Design Principles and follows outcome based accountability methodology. The Area Committee priorities will be reviewed annually.

<b>What do we propose to do?</b>	<b>How will we do it?</b>	<b>Proposed Outcome</b>
Residents in Inner South have access to opportunities to become involved in sport and culture	Fund community based events. E.g. Holbeck Gala, Beeston Festival, Middleton Produce show, Belle Isle gala	More local residents are engaged in community events and services being offered.
Make better use of our community buildings	Improve the community centres that we manage by completing heating improvements and seek to further improve and enhance them;  Support the delivery Community Centres delegation.  Support other community buildings in the area to have increased usage and support the groups using them to develop further.	
All children and young people in Leeds have access to out of school activities.	Development and implementation of the Inner South Children & Young People's Working group.  Commission appropriate providers to deliver a broad range of out of school activities	A more joined up approach to youth work leading to better services for young people.  Young people are more actively engaged in sport

<p>Neighbourhoods in Inner South are clean and attractive.</p>	<p>Support the delivery &amp; monitoring of the Environmental Services delegation.</p>	<p>Residents are involved in effectively managing services that are adaptive to local need</p>
	<p>We deliver the Area Committee community skips scheme.</p>	<p>Local community groups having a direct impact on their surroundings through action</p>
<p>Fight crime and antisocial behaviour, with a particular focus on reducing burglary rates</p>	<p>Provide residents with support, advice and equipment to help them prevent burglary; Work together with partner organisations such as the police to tackle local concerns regarding community safety and anti social behaviour.</p>	<p>Residents have a greater involvement in local action through PACT meetings and referrals at Councillor surgeries.</p>
<p>Residents in Inner South are safe and feel safe as a result of reduced crime and ASB</p>	<p>Provide a Small Grant Scheme to support local community groups to deliver local activities and improve their neighbourhood.</p>	<p>Local groups benefit the local community through the allocation of small grants</p>
<p>A strong network of community groups are able to contribute to improving the environment of their neighbourhoods.</p>	<p>Through the support given by the Priority Neighbourhood worker and partnership working with AVHL local groups are supported to play a more active role in their communities</p>	<p>Local residents can directly influence local service delivery.</p>
<p>Encourage public services to work together with local residents to improve our most deprived neighbourhoods</p>	<p>Provide a range of ways for residents and partners to have their say about local priorities, for example linking in to the neighbourhood improvement plans for our priority neighbourhoods;</p> <p>Have clear actions set out in the neighbourhood improvement plans on how we will improve our most deprived neighbourhoods</p>	<p>More local people are involved in decision making and influencing service delivery</p>

Communities are empowered and engaged. People get on well together	Support local community events across the area throughout the year.	
Support volunteering within our local communities	<p>Provide information on getting involved with volunteering at all our events and support the European Year of the Volunteer;</p> <p>Host an annual event to thank our voluntary organisations and celebrate the work that they do.</p>	More volunteers from the local area taking up opportunities to gain skills
<p>Young people in Inner South have healthy lifestyles</p> <p>Promote healthy lifestyles and tackle health inequalities</p>	<p>Deliver projects to target health issues through local Health and Well-Being groups;</p> <p>Support older peoples and healthy living groups providing funding for activities such as luncheon clubs</p>	Young people in the area have access to relevant services to benefit their health
Provide opportunities for people to access jobs or learn new skills	<p>Support initiatives to target NEETS (Not in Employment, Education or Training);</p> <p>Provide support to services delivering job and training advice through local job shops and provide outreach sessions at local venues</p>	Local people in the area have an increased number of training opportunities open to them

## **7. Priority Neighbourhoods**

- 7.1 Following the identification of the Narrowing the Gap aim of the Vision for Leeds 2004-2020, the Area Committee developed Neighbourhood Improvement Plans (NIPs). To address the key issues in 'Priority Neighbourhoods'
- 7.2 The Area Committee has identified several Priority Neighbourhoods on the basis of the level of deprivation and instances of recurring problems, such as anti-social behaviour and environmental issues.
- 7.3 The Area Committee has highlighted its priority estates based on the Governments Indices of Multiple Deprivation, information provided by the Neighbourhood Index and the product of local partner agency statistics. Cottingley Hall (Beeston & Holbeck) is currently the main focus of work but the Area Support team will develop a further programme of Priority Neighbourhoods to discuss with Members at Ward based Briefings.
- 7.4 The Area Committee at its meeting, 21<sup>st</sup> September 2011, agreed to engage the Priority Neighbourhood Worker for Outer South Leeds for 2 days a week to progress this work employing the methodology used in Outer South.
- 7.5 Work in the Cardinals and Manor Farms showed that an over arching partnership approach to address the environmental needs of an estate can act as the basis to build on relationships with residents and identify opportunities for future working.
- 7.6 The Manor Farms project used this model as its basis to address initially the environmental issues but subsequently investigate the worklessness problems.
- 7.7 In all cases the ingredients of local leadership of residents, Ward Councillors and Council officers to provide support and local contextual knowledge to advise partner agencies has been essential.

## **8. Partnership and Integrated Working**

8.1 Integrated Locality Working is about working better with a wide range of services, organisations and residents to improve the 'offer' to local communities. It focuses on better coordination and more cohesive service delivery across sector and geographical boundaries which will better meet the needs of local people. Leading this work will be the Areas Committee Champions who will act on behalf of the Area Committee in the areas designated.

Area Committee Champions 2011/12

Cllr Adam Ogilvie	Environmental Champion
Cllr Kim Groves	Health and Well being Champion
Cllr Kim Groves	Community Safety Champion
Cllr Angela Gabriel	Children's Champion
Cllr Geoff Driver	South East Employment, Enterprise & Training Partnership

### **8.2 South East Area Leadership Team**

The team, chaired by a member of the corporate leadership team, will oversee the development and successful implementation of local integrated services that improve outcomes in south east neighbourhoods. The new locality working approach is outlined in the design principles agreed by Executive Board in December 2010 (a copy of the design principles is available on request).

### **8.3 Community Centres Sub Group**

Following the delegation of a number of community facilities to the Area Committee, it was agreed to establish the Inner South Community Centres Sub Group to manage the portfolio. The group is constituted by Ward members from all three wards and relevant officers. The group focuses on the usage and condition of the building to maximise community benefit.

### **8.4 Children & Young People's Working Group**

Members have recently approved the establishing of the Inner South Children & Young People's Working Group. This group will facilitate a closer working relationship between partners to delivery a more effective service to young people.

### **8.5 Inner South Environmental Sub Group**

The Inner South Area Committee has established an Environmental sub Group to manage the delegation of a range of environmental services. The group is constituted by Ward members from all three wards and relevant officers.

### **8.6 Neighbourhood Improvement Boards**

The Area Committee has established two boards to oversee service development and locality integrated working practices. The boards bring together key strategic partner agencies functioning in the target areas of Belle Isle & Middleton and Beeston, Holbeck & Hunslet. They will provide for effective governance and leadership arrangements that are responsive to the needs and aspirations of local communities, providing for better, more responsive and services to citizens.

The functions of the boards are:

- To provide strong and effective governance arrangements that are responsive to the needs and aspirations of local communities.
- To provide strong local leadership that champions the needs of residents and leads across service boundaries to plan and coordinate services and local developments.
- To coordinate the implementation of agreed proposals through securing the required resources, setting and monitoring appropriate targets and holding to account Council departments and partner agencies for meeting agreed objectives.
- To develop and deliver an effective model of engagement and empowerment that has at its core a programme of community development, volunteering, and the building of social capital.
- To maximise the use of local intelligence to prioritise and shape services to local people.
- To have an overview of public sector assets in the area and to contribute to maximising their value to and their positive impact in the community.
- To develop a dynamic model of community involvement that challenges poor and irresponsible behaviour and provides for developing pride and a sense of belonging.

## **9. Community Engagement**

- 9.1 The Area Committee will agree a local community engagement framework. This framework will guide the Area Committee in its engagement with the local community and enable it to assess its performance against the priorities identified in the Business Plan and future priorities
- 9.2 Listed below are engagement activities for 2011/12 that provide an opportunity for local communities to be consulted on particular issues or bring local issues to the attention of Councillors regarding council services
- At Area Committee meetings and particularly through the 'Open Forum' section where members of the public are invited to raise matters.
  - Area Committee will access and partner consultation with the community. E.g. PACT meetings help inform the NPT on matters of community safety.
  - At local Community forums and partnership meetings.
  - By arranging specific community consultation activities and events as appropriate e.g. participatory budgeting.
  - Attendance at various tenants and residents groups.
  - Support to specific residents and neighbourhoods through partnership working arrangements and identified work streams
  - Area Committee Small Grants offer an engagement opportunity to support local groups to build their capacity.
  - Leeds Residents Survey, bi-annual survey of residents across Leeds and is one of the most wide ranging and comprehensive means by which the council consults with residents.
  - Leeds Citizens panel – further development in line with Area Committees
  - Talking point – online consultation portal details of council consultations planned, being delivered and completed.
  - Through our webpage currently on [www.leeds.gov.uk/south](http://www.leeds.gov.uk/south)
  - By e-mail – [nhd.southareacomm@leeds.gov.uk](mailto:nhd.southareacomm@leeds.gov.uk)

## **10. Commitment to Equalities and Cohesion**

Building on and simplifying the existing legal framework the Equalities Act 2010 requires public bodies to have:

- Due regard to eliminate discrimination, harassment, victimisation and any other conduct prohibited under the Act;
- Advance equality of opportunity, and;
- Foster good relations across all protected characteristics.

The ambition for Leeds is to be the best city in the UK. By adopting the Equalities Review definition of an equal society we place people at the heart of all that we do and value the contribution diversity has in all aspects of our lives. We recognise that there are still areas of inequalities. To help tackle these our approach to equality, diversity, cohesion and integration focuses on:

- the effects organisational barriers can have on a diverse population, and
- practical ways of removing or reducing those barriers.

Leeds City Council achieved an 'Excellent' standard for equalities in May 2011.

Area management are responsible for ensuring that equality standards are embedded in all Area Committee work.

Community cohesion is a key priority for the Area Committee and their work within local communities is aimed at developing harmonious communities where people can come together in a spirit of cooperation to improve their area.

Project planning documents are completed for projects undertaken in the area which follow the Delivering Successful Change principles and also incorporate equalities screening.

All projects funded by Area Committee Well Being funding must demonstrate:

- Equality and diversity issues have been considered in the planning of the project;
- How equality and diversity issues have shaped the project delivery;
- What the impact of the project will be on different groups;
- How the project will promote good community relations between different groups, and;
- How barriers that might prevent different groups involvement will be overcome.